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# LIBRARY NEWSLETTER

## U. S. DEPARTMENT OF AGRICULTURE

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BUREAUCRACY  
A CHALLENGE TO BETTER MANAGEMENT  
By J. M. Juran  
Reviewed in USDA November 1<sup>st</sup>, 1944

J. M. Juran's little book, *Bureaucracy, A Challenge to Better Management*, is exactly what it purports to be, an intelligent and constructive scientific analysis of the Federal bureaucracy in terms of its managerial effectiveness. The preface is candid and the book proper is readable. Unlike many other books on the subject of bureaucracy this author does not merely smear, call names, and lash out at tax eaters with fire and brimstone.

He is not content merely to collect believe-it-or-not instances. Instead he makes a serious, objective analysis of the Federal set-up, its good points and bad, introducing comparisons with private enterprise every so often. He shows that some evils are more prevalent in the Government and others in private enterprise. He offers sensible means of overcoming these evils, though he realizes that miraculous overnight reforms are out of the question.

The chapter on Red Tape and Systems is especially recommended. The one on Duplication--The Common Cold of the Bureaucratic World provides much food for thought. The entire 136 pages of text merit your attention. The author is Assistant Administrator of Lend-Lease; he has also been an industrial executive. The book is published by Harper & Bros.

### SELECTED BOOKS AND PAMPHLETS

#### BIOLOGY

Bayles, Ernest E. BIOLOGY FOR BETTER LIVING by E. E. Bayless and R. Will Burnett N.Y., Silver Burdett 1944 754 p illus. 442 B24

#### COTTON

Brown, H. B. COTTON; history, species, varieties, morphology, breeding, culture, diseases, marketing, and uses. 592p 2nd ed N.Y., McGraw-Hill 1938 72 B81

## FARM MANAGEMENT

U. S. Bureau of agricultural economics      MANAGING A FARM      333 p      Nov. 1944  
Prepared as a manual by members of the Bureau of Agricultural Economics  
for the U.S. Armed Forces Institute the book was designed as a self-teaching  
course. SCS personnel preparing for the P-1 examination will find this a  
concise clear text on farming in the United States.

## FARMERS

Haystead, Ladd      MEET THE FARMERS; a personal introduction to thirty million  
Americans      221 p      N.Y., Putnames      1944      281.12 H33

Written by the farm columnist of FORTUNE this book presents a picture  
of farmers as they really are, their daily lives, their social mores, their  
problems, limitations and future. It is written objectively and is both  
enlightening and entertaining.

## FOOD AND NUTRITION

U.S. War food administration      FOOD CONSUMPTION LEVELS IN THE UNITED STATES,  
CANADA AND THE UNITED KINGDOM      54 p      Washington, U.S.Govt.print.off.,  
1944

Second report of a special Joint Committee set up by Combined Food  
Board.

## FOREST PRODUCTS

U.S. Bureau of the census      CENSUS OF FOREST PRODUCTS      1942      28 p  
February 1944

Production of lumber, lath and shingles, average selling value and  
estimated stocks of lumber.

## FORESTRY

Demmon, E. L.      CONSERVATION AND DEVELOPMENT OF THE FOREST LAND RESOURCES  
OF THE SOUTHWEST      13 p      National farm chemurgic council      1944  
381 N213P

A discussion of the commercial forest areas of Arkansas, Louisiana, and  
the eastern portions of Texas and Oklahoma.

## GARDENING

Free, Montague      GARDENING; A COMPLETE GUIDE TO GARDEN MAKING      500 p  
N.Y., Harcourt      1943      90 F87

A comprehensive book on gardening designed to meet the needs of the  
amateur gardener.

Hottes, A. A.      THE BOOK OF ANNUALS      172 p      N.Y. De La Mare      1942  
97.41 H79

In this discussion of garden annuals chapters are devoted to color com-  
binations, use, seed sowing, transplanting, hotbeds, coldframes and descrip-  
tions. Interesting features are descriptive lists for every purpose, and  
a compact tabular list giving height, color, and dates of sowing.

## HORTICULTURE

Gardner, V. R. BASIC HORTICULTURE 111 p N.Y. Macmillan 1942  
90.4 G17

An elementary text designed to give the reader an understanding of plants - their structure, how they grow, the way they react to their environment - so that he will be able to solve problems as they arise.

## NEW MEXICO. BIBLIOGRAPHY

Saunders, Lyle A GUIDE TO MATERIALS BEARING ON CULTURAL RELATIONS IN NEW MEXICO 528 p Univ. of New Mexico press 1941 242 Sa8

"Listing more than 5,300 titles of books, articles reports, and unpublished studies dealing with some phase of life in New Mexico, and including complete subject and author indexes to all materials listed, the Guide is one of the most useful works ever compiled for students, federal and state agents, and specialists in the various social science fields who are interested in the state."

## PIGEONS

Haynes, Sheppard Knapp PRACTICAL PIGEON PRODUCTION, a practical manual and reliable handbook on squab production as a profitable enterprise. N.Y. Orange Judd Co. 1944 263 p illus. 47.2 H372

## POST-WAR PLANNING

Association of Land-Grant Colleges and Universities POSTWAR AGRICULTURAL POLICY Report of The Committee on Postwar Agricultural Policy 61 p Berkeley, California October 1944 281.12 As73

Discusses many of the farm problems and presents constructive suggestions for a sound agricultural policy.

## RURAL ELECTRIFICATION

Muller, F. W. PUBLIC RURAL ELECTRIFICATION 183 p American council on public affairs 1944 735 M912

Contents.-The development of rural electrification.-The rural electrification administration.-The rural electric cooperative.-The control of allotment and construction.-The control of operations.-Program planning.-Possible future development.

## SHEEP

Allen, Dean Edward J. SHEEP RAISING IN THE ROCKIES 7 p June 8, 1944 U.R. Sheep

One of the "Journeys Behind the News" broadcasts presented by the Social Science Foundation of the University of Denver in cooperation with The Rocky Mountain Radio Council.

## SMITHSONIAN INSTITUTION

The Smithsonian Institution ANNUAL REPORT OF THE BOARD OF REGENTS... 1943  
609 p Washington, U.S. Govt. print. off., 1944 500 Sm6R

Of particular interest to the USDA personnel are the papers printed in the Appendix. Reprinted from various sources these papers cover a wide variety of scientific subjects. A few of the titles are: Maps, Strategy, and world politics, by R. E. Harrison and Robert Strausz-Hupé.- The plants of China and their usefulness to man, by E. F. Walker.- Natural rubber, by C. F. Cook.- Lessons from the Old World to the Americas in land use, by W. C. Lowdermilk.- Some food problems in wartime, by G. R. Cowgill.

## SOCIAL SECURITY

Muntz, E. E. SOCIAL SECURITY AN ANALYSIS OF THE WAGNER-MURRAY BILL 102 p  
National Economic Problems 401 Washington, American enterprise assn.,  
1944 U.P. Sociology

## SOIL CONSERVATION

The Library has recently received a number of attractive pamphlets issued by commercial firms which describe SCS practices and emphasize the importance of the program. Two of these are: YOU HAVE WHAT IT TAKES TO CONTOUR AND TERRACE issued by the Allis-Chalmers Company, and HELP SAVE PRODUCTIVE SOIL published by the International Harvester Company.

## SOILS

Worthen, E. L. FARM SOILS, THEIR MANAGEMENT AND FERTILIZATION 3d ed  
515 p N.Y., Wiley, 1941 56.7 W89

Written for farmers and students who are primarily concerned with the problems of practical soil management this book contains specific instructions for draining and tilling soils, for controlling erosion, and, more briefly for irrigating land and practicing dry-land farming. Special emphasis is placed on manuring, liming, fertilizing, and growing soil-improving crops.

## SELECTED USDA AND STATE PUBLICATIONS

## AGRICULTURAL FINANCE

Tostlebe, A. S. and others THE IMPACT OF THE WAR ON THE FINANCIAL STRUCTURE  
OF AGRICULTURE 191 p Washington, U.S. Bur. of Agric. Econ. September  
1944 1.941 A5Im72

## AGRONOMY

Brooks, James S. CORN VARIETIES AND HYBRIDS 32 p Okla. Exp. Sta. bul.  
B-283 January 1945 100 Ok4

McGregor, E. A. THE CITRUS THRIPS, MEASURES FOR ITS CONTROL AND THEIR  
EFFECT ON OTHER CITRUS PESTS 12 p USDA Cir. 708 Oct. 1944 1 Ag84C

Manlo, K. F. and Friend, W. H. EMERALD SWEETCLOVER 1 p Texas Agr. Exr.  
Sta. Progress Report 896 June 10, 1941

## AGRONOMY (con't)

Stephens, D. E., and others  
SPANISH EXPERIMENT STATION  
27 p March 1943

WATER REQUIREMENT OF WHEAT AT THE SHERMAN  
27 p Oregon Agr.Expt.Sta.Tech.Bul. 1

## CATTLE, DISEASES

Häseman, Leonard PREVENT OX WARBLE LOSSES 2 p Mo.Agr.Expt.Sta.Cir. 257  
March 1943

Olson, T. W. BLOAT IN DAIRY CATTLE 11 p South Dakota Agr.Expt.Sta.  
Cir. 52 June 1944

Stein, C. D. HEMORRHAGIC SEPTICEMIA "SHIPPING FEVER" OF CATTLE 9 p  
USDA Farmers Bul. 1018 October 1944 1 Ag84F

Swett, W. W. and others A STUDY OF THE EFFECTIVENESS OF SULFONAMIDE PRE-  
PARATIONS IN THE ELIMINATION OF BOVINE MASTITIS 20 p USDA Tech. Bul.  
884 December 1944 1 Ag84Te

## COTTON

COTTON QUALITY STATISTICS UNITED STATES 1942-44 62 p U.S. Off. of Dis-  
tribution CS-10 December 1944 1.9422/SC932

## FARM MACHINERY

Clyde, A. W. and McCall, R. J. TILLAGE TOOLS 40 p Pa.Agr.Expt.Sta.  
Bul. 465 August 1944 100 P38b

## FARM MANAGEMENT

Pingrey, H. B. and Evans, Morris COSTS AND RETURNS OF PRODUCING MILK IN  
NEW MEXICO 29 p N.M.Agr.Expt.Sta.Bul. 317 August 1944

Stanley, E. B. and Rigden, J. T. THE CATTLE-RANCHING INDUSTRY IN ARIZONA  
12 p Ariz.Agr.Expt.Sta.Mimeo.Rpt. 54 March 1943 100 Ar4M

## FARM WOODLANDS

Curtis, Robert L. PLANTING METHODS FOR FARM WOODLANDS 4 p Mo.Agr.  
Ext.Service Cir. 497 October 1943

## FARMS AND FARMING

SUGGESTIONS TO PROSPECTIVE FARMERS 12 p Wash.Agr.Expt.Sta.Pop.Bul. 178  
September 1944 100 W27E

## FEEDS AND FEEDING

Ensminger, M. E. and others GRASS AND GRASS-ALFAFA MIXTURES FOR BEEF  
PRODUCTION IN EASTERN WASHINGTON 24 p Wash.Agr.Expt.Sta.Bul. 444  
June 1944 100 W27Eb

Shrewsbury, C. L. and others SOME EFFECTS OF FLUORINE IN THE NUTRITION OF  
SHEEP 20 p Ind.Agr.Expt.Sta.Bul. 499 September 1944 100 In2Pb

## FERTILIZERS

Mehring, A. L. DOUBLE SUPERPHOSPHATE 24 p USDA Cir. 718 December  
1944 1 Ag84C

## FOREST PRODUCTS

Steer, Henry B. STUMPAGE AND LOG PRICES FOR THE CALENDAR YEAR 1943 138 p  
USDA Statistical Bul. 80 January 1945 1 Ag<sup>8</sup>St

## HEALTH

A HANDBOOK ON HEALTH FOR FARM FAMILIES 16 p U.S. Farm Security Admin.  
Pub. 129 1944 1.95 F94

## HOMEMAKING

Scott, C. L. and Bruzgulis, Elizabeth DRESSES AND APRONS FOR WORK IN THE  
HOME 16 p USDA Farmer's Bul. 1962 November 1944 1 Ag<sup>8</sup>4F  
Sommerfeld, E. E. FITTING DRESSES 29 p USDA Farmer's Bul. 1964  
January 1945 1 Ag<sup>8</sup>4F

## POST-WAR PROGRAMS

INTRODUCTION TO POSTWAR PROGRAM FOR IDAHO - Agriculture, Ranges, and Forests  
4 p Idaho Agr.Exp.Sta.Cir. 91 August 1944 100 Id1lc  
SOME POST-WAR PROBLEMS, POLICIES AND PROCEDURES FOR INDIANA AGRICULTURE 62 p  
Ind.Agr.Exp.Sta.Bul. 497 September 1944 100 In2Pb

## POULTRY

Godfrey, A. B. POULTRY-BREEDING-STOCK SELECTION FOR DESIRED CHARACTERS  
8 p USDA Cir. 715 October 1944 1 Ag<sup>8</sup>4C

## RANGE

Ellison, Lincoln and Croft, A. R. PRINCIPLES AND INDICATORS FOR JUDGING  
CONDITIONS AND TREND OF HIGH RANGE WATERSHEDS 65 p U.S. Intermountain  
Forest and Range Exp.Sta.Research Paper 6 April 1944 1.9622 I2R<sup>2</sup>1  
Plummner, A. P. and Stewart, George SEEDING GRASS ON DETERIORATED ASPEN  
RANGE 6 p U.S. Intermountain Forest and Range Exp.Sta.Research Paper  
11 October 1944 1.9622 I2R31

## SEEDS

Churchill, B. R. SMOOTH BROMEGRASS SEED PRODUCTION IN MICHIGAN 22 p  
Mich.Agr.Exp.Sta.Cir.Bul. 192 June 1944  
Griffiths, A. E. and Finch, A. H. THIRD ANNUAL REPORT ON THE PRODUCTION OF  
VEGETABLE AND HERB SEEDS IN ARIZONA 13 p Ariz.Agr.Exp.Sta.Mimeo.  
Rept. 63 May 1944 100 Ar4M  
Stoutemyer, V. T. and others SPHAGNUM MOSS FOR SEED GERMINATION 6 p  
USDA Leaflet 243 November 1944 1 Ag<sup>8</sup>4L  
Tolman, Bion and Smith, C. H. SUGAR BEET SEED GROWING IN UTAH 22 p  
Utah Agr.Ext.Serv. N.S. 118 February 1943 275.29 Ut1c-

## SHEEP

Haseman, Leonard SHEEP SCAB AND WOOL PRODUCTION 2 p Mo.Agr.Exp.Sta.  
Cir. 267 May 1943



